ANNUAL EDITION

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2025 CHANNEL LOYALTY REPORT

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FROM THE CEO...



At the heart of this transformation lie our channel partners—the distributors, retailers, and influencers who connect brands to consumers across India's vast and dynamic landscape.

But are we doing enough to empower them? The loyalty landscape of 2025 demands a fundamental evolution—one that goes beyond transactional programs to create purpose-driven loyalty ecosystems. These ecosystems must reward, inspire, educate, and create value at every interaction.

This year's report highlights a pivotal theme: sustainability woven into loyalty. As businesses, we have a responsibility to integrate eco-conscious practices into our reward systems, fostering a culture where loyalty aligns with environmental stewardship.

Let's rethink loyalty. It is no longer about what we give but what we collectively create. The question isn't whether loyalty programs can adapt, but how we can use them to shape a future where every interaction strengthens relationships, every reward drives purpose and every partner thrives.



Abhinav Jain
Co-founder & CEO | Olmonds abhinav@almonds.ai



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OVERVIEW

The Indian channel loyalty market size is INR 25,400 crore, growing at a CAGR of 14% annually.

The "Channel Loyalty Report 2025" is designed to empower decision-makers with actionable insights, helping them craft innovative, tech-enabled loyalty strategies that meet the evolving expectations of channel partners. By analyzing trends, addressing challenges, and uncovering opportunities, this report serves as a strategic playbook for brands aiming to remain competitive in today's dynamic market.

Our goal is clear: To guide businesses in building impactful loyalty programs that drive measurable outcomes, foster deeper engagement, and enable long-term growth.

Brands that embrace sustainability, technology, and partner-first strategies in their loyalty programs today will lead the market tomorrow. This report is your guide to staying ahead.

REPORT TAKEAWAYS

channel partners prefer mobile-first redemption platforms, signalling a clear shift towards digitisation and convenience.

channel partners lack clarity on tax compliance under Section 194R, revealing a need for transparency and awareness.

52%

channel partners see eco-friendly rewards as the future, reflecting the rise of sustainability-driven loyalty programs.

channel partners predict gamification as a defining trend for loyalty programs.



Anupam Katheriya

CEO | Cholayil Private Limited | Medimix

"Relationships and loyalty are a two-way street, especially amid rapid changes in consumer and customer world. In a hyper-connected world driven by significant technological advancements, businesses must elevate engagement to a new level. Loyalty programs will evolve into integrated ecosystems rather than functioning in silos. The fusion of rewards, gamification, AI, and seamless digital interfaces will redefine how customers and partners build deeper, more enduring connections."

It highlights the value of personalized loyalty programs for channel partners like distributors and retailers.

Tailored rewards and milestone-based incentives are now essential. These programs foster deeper connections and active participation.

In the Indian market, brands are adopting smarter loyalty management platforms to stay competitive.

Al-driven platforms offer data-based insights to optimize rewards, while AR infused programs ensure transparency and increasing channel engagement. Businesses in India are also using enhance channel gamification to partner engagement, creating dynamic and interactive experiences for their partners.

Sustainability is another key theme. With growing emphasis on environmentally conscious practices, brands are introducing green rewards to align with global goals. These efforts not only meet partner expectations but also strengthen brand advocacy.

The Government of India's initiatives practices and deepening channel loyalty and engagement.

GOI's TDS exceptions under Section 194R for individuals, HUFs to simplify loyalty innovation and engagement.

AR in loyalty programs is revolutionizing rewards and immersive experiences that boost brand advocacy



The report addresses challenges in loyalty management, including complex reward systems and data security. Many brands are turning to advanced loyalty management platforms to simplify operations and ensure meaningful connections.



"Loyalty programs must adapt to consumer behavior shifts, offering rewards that align with lifestyle, preferences, and spending habits. For brands, Data-driven dashboards will turn loyalty from guesswork into precision, offering partners a 360-degree view of their performance."

Amit Mathur

President - Sales and Marketing | Finolex



CHANNEL LOYALTY MARKET IN

Transforming Transactions to Real Relationships

The Indian channel loyalty market is witnessing unprecedented growth, currently valued at an estimated ₹25,400 crore and expanding at a CAGR of 14%. Loyalty programs have transcended traditional transactional models. Today, they serve as ecosystems fostering long-term relationships, reflecting brand values, and driving sustainable growth. By 2030, loyalty programs will be smarter, greener, and more engaging, driven by the convergence of technology, sustainability, and evolving partner expectations. As corporate responsibility continues to play a larger role in business strategies, channel loyalty programs will increasingly focus on sustainability and social impact. Partners will want to see that their participation in loyalty programs aligns with their values. Companies will offer rewards that not only drive channel partner engagement but also support sustainability efforts.



Nitin Sethi

Joint President & Chief Digital Officer - Consumer Business, Adani Group Founding Leader - Adani Digital Labs

"Loyalty, and gamification are powerful levers that transform customer engagement into lasting relationships. At Adani OneApp, we take this a step further with deep personalisation - ensuring every interaction is meaningful, every reward is relevant, and every experience is seamless across our ecosystem. This creates a frictionless experience where every touchpoint adds value. One of our products that stands out in delivering this experience is our co-branded credit card. The latest milestone in this journey, unifying services through a rewarding framework called Adani OneApp Rewards that spans travel, duty free, airport experiences, and beyond. By connecting every touchpoint with these rewards, we are not just enhancing transactions but building a truly integrated and engaging digital-first experience for our customers and channel partners. Looking ahead, we see a future where Aldriven personalisation, predictive rewards, and immersive gamification further elevate engagement, making every journey with Adani OneApp not just transactional, but truly experiential."

Challenges in Channel Loyalty Programs

Despite the potential, loyalty programs in India face significant challenges that hinder their effectiveness and growth

Lack of Personalization

Generic. one-size-fits-all lovalty programs fail to meet the diverse needs of channel partners. Smaller distributors often feel undervalued compared to larger players, leading to disengagement.

Impact: Decreased participation and lower partner satisfaction.

Compliance Complexity

Regulatory frameworks like Section 194R add lavers of complexity to in operations. Many partners struggle to understand TDS deductions, causing friction and dissatisfaction.

Reduced Impact: trust and strained relationships

Limited Communication

Many brands still rely on periodic emails or manual updates to engage partners. These outdated methods fail to provide the real-time feedback and transparency partners expect.

Impact: Missed opportunities loss of momentum

Difficulty in Measuring ROI

Without robust analytics, brands find it challenging to assess the effectiveness of their loyalty initiatives. This lack of data makes optimizing programs much more difficult.

Impact: Missed grwoth opportunities



"The evolution of loyalty programs is no longer just about rewarding transactions they are now about creating deep, engaging connections that inspire trust and advocacy. Programs that focus on sustainability and inclusivity can foster lasting emotional bonds"

Hardeep Singh

Ex. Business Head | JK Cement

Trends Driving Innovation

in Indian Loyalty Programs



Vinod Singh Sr Manager Digital Technologies - RTM **ITC Limited**

"A well-designed loyalty program creates a cycle of value where customers feel rewarded, partners feel empowered, and brands see sustained growth."

AI-DRIVEN PERSONALIZATION

Al enables brands to segment channel partners based on behavior. preferences, and contribution. Personalized rewards tailored to partner needs build stronger connections. Al reduces churn. improves relevance, and can enhances program efficiency by 24%.



SUSTAINABLE REWARDS

environmental values.

brand reputation attracts environmentally conscious partners.





GIFT OF MY CHOICE

It overcomes the limitations of onesize-fits-all rewards in lovalty programs. Traditional gifting methods often miss the mark in catering to diverse recipient preferences, reducing their effectiveness. It offers a personalized approach, empowering recipients to select their own gifts, enhancing both satisfaction and the perceived value of the rewards.

REWARD CENTRAL

Rewards Central tackles the complexities of managing and distributing rewards across various business units and stakeholders. Traditional reward systems can be Rewards Central offers a centralized, streamlined platform that simplifies the reward distribution process, ensures



IMMERSIVE TECHNOLOGIES

AR & VR technologies are redefining engagement by creating interactive and memorable experiences.

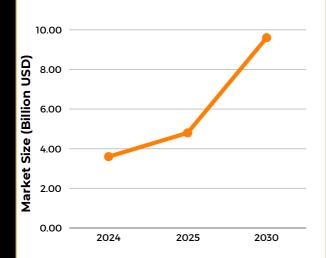
AR-enabled loyalty platforms has ability to boost engagement by 25% through immersive reward visualizations and gamified challenges.

BIG TRENDS FOR 2025

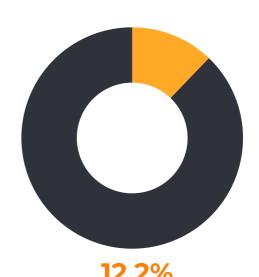
By 2025, loyalty programs will embrace Al-driven personalization, dominate eco-friendly rewards, standardize gamification, boosting satisfaction and participation.

Immersive experience technologies like Augmented Reality (AR) will further transform engagements, making loyalty programs more dynamic and impactful.

B2B Loyalty Market Growth



\$2.9B \$3.2B \$5.6B 2024 2025 2030 Percentage Share of Indian Loyalty
Programs in the Global Loyalty
Programs Market



India's share in Global Loyalty Program Market in 2024



"In the FMCG sector, loyalty programs for retailers must prioritize digital convenience and instant rewards. By integrating real-time solutions and simplified processes, brands can enhance retailer engagement, foster trust, and drive mutual growth."



Head Domestic Division | KRBL Limited | India Gate Basmati Rice





CHANNEL PARTNER SURVEY 2024 KEY FINDINGS

Are Your Channel Partners with Your Rewards and Gifts?

from the survey 2024

28%

of channel partners used WhatsApp-based rewards, leaving a significant unmet demand for mobile-first options.

Sparkline Charts

35%

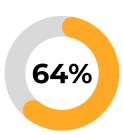
of channel partners face redemption challenges, citing limited options and unclear terms.



of channel partners are satisfied with rewards, urging brands to prioritize personalization.



of channel partners demand better clarity on tax deductions, exposing gaps in transparency.



of channel partners feel that redemption through WhatsApp will be more seamless.

82%

of channel partners more likely to remain loyal to a brand that offers personalized and culturally relevant festive gifts.



"The ultimate measure of a reward program's success lies in the satisfaction it brings to partners making them feel heard, serviced, valued, and rewarded. The essence lies in evolving from partnership just to collaboration."

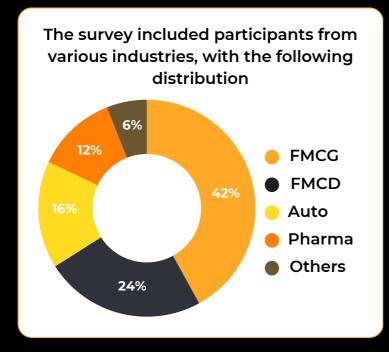
Bhanu Pratap Joshi

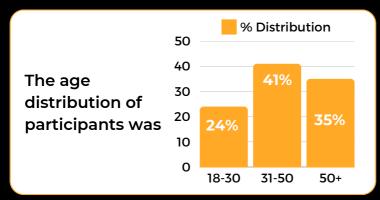
Manager - Marketing Communications, Digital & E-Business

FMC Corporation

SURVEY OVERVIEW

Over 8k+ participants, including retailers, distributors, and other channel partners took part in Channel Partner Survey.





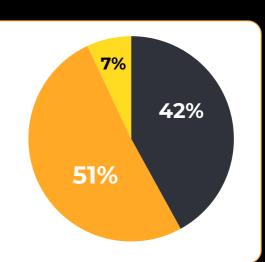


three pillars of loyalty programs in 2025. Brands that master this trifecta will set the gold standard for engagement."

Sunil Goel Chief Executive Officer Spark Minda (AMD)

The participants from 67 cities were distributed as follows -



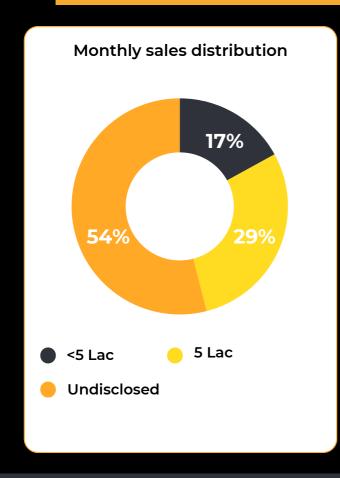


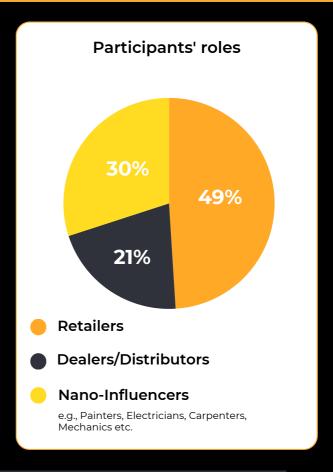


"In the commercial vehicle business, the purchase is just the start of the relationship, as the ambition of every owner to efficiently manage & grow a fleet. Therefore, loyalty programs that enhance productivity & uptime, while being responsive and caring, truly build trust & long-term relationships. Creating win-win partnerships is the foundation of a successful loyalty strategy."

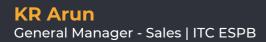
Rohan Mascarenhas

Head - Brand & Marketing Communications | Volvo-Eicher JV (VECV)





"In the education and stationery sector, loyalty programs should integrate digital tools to enhance partner engagement. By offering instant rewards and leveraging technology, brands can strengthen relationships with customers, driving mutual growth and success."

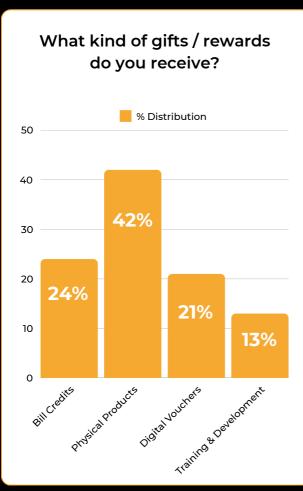


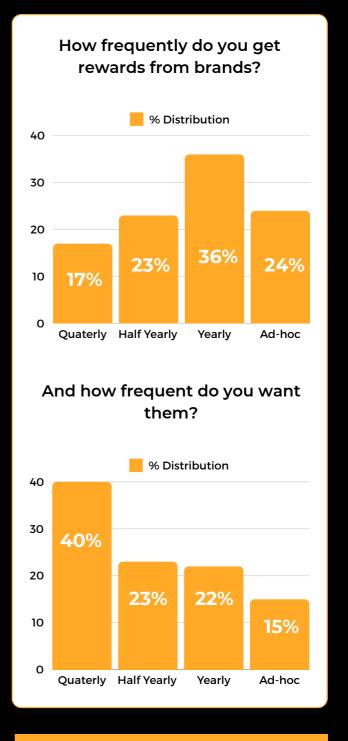


Research Questionnaires: The survey meticulously examined key aspects of channel partner engagement and satisfaction. Let's explore...

REWARDS EXPERIENCE

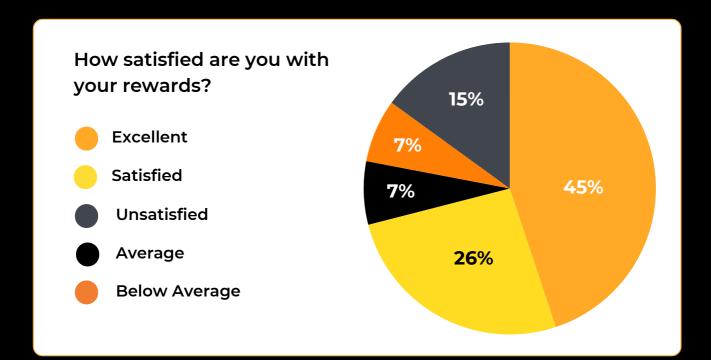


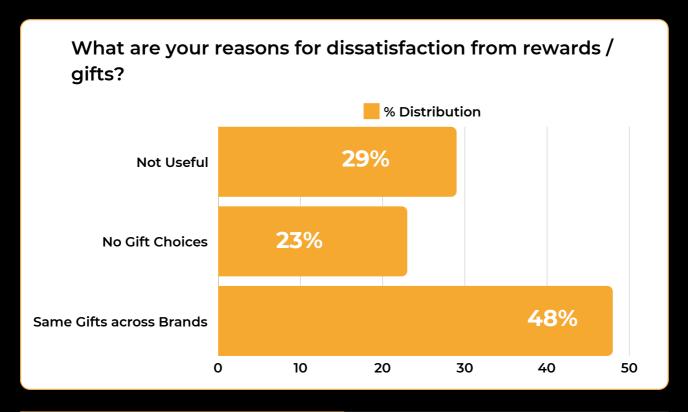




Prioritizing seasonal, milestonebased rewards boosts partner engagement significantly.

SATISFACTION AND PREFERENCES





43%

of channel partners valuing personalization over generic gifts.

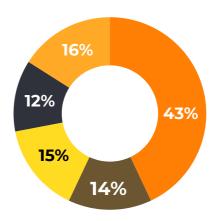
The #1 reason for dissatisfaction:

provides All brands the gifts type same channel partners.

REWARDS AND CHALLENGES

How Personalized Reward make you feel in a Loyalty Program?

- Highly Valued (5)
- 🕽 2 🛑 Not Satisfied (1)



Satisfaction Rating Digital Vouchers vs Other Rewards **Digtal Vouchers Other Rewards** 50 40 30 20 10 0 Neutral Disappointed Unsatisfied **Satisfied** Delighted

Key Highlights

Trend

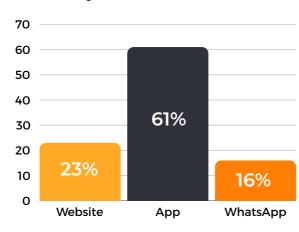
Personalized rewards and digital vouchers are gaining traction, with higher satisfaction and delight levels compared to traditional rewards.

Learning

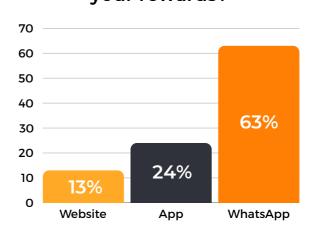
Flexible, mobile-friendly rewards like digital vouchers drive engagement and boost loyalty program success.

REDEMPTION INSIGHTS

How do you redeem your rewards?



How do you want to redeem your rewards?





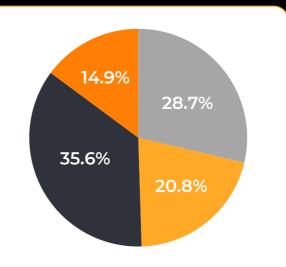
"The preference for WhatsApp among channel partners signals a shift towards real-time, mobile-first loyalty experiences. Brands that embrace this will gain a competitive edge."

Arindam Kar

Business Head - Loyalty & Rewards | Almonds Ai

What challenges have you face in redeeming rewards from loyalty programs?

- **Complicated Redemption Process**
- Limited Reward Options
- **Late Delivery of Rewards**
- Lack of Clarity of Redemption T&Cs



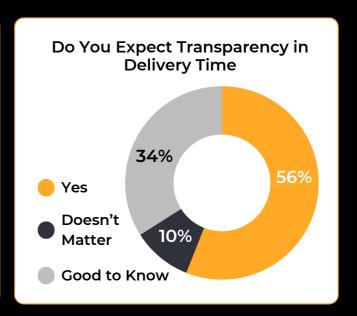
I ordered a heater during winter which I received in mid summer.

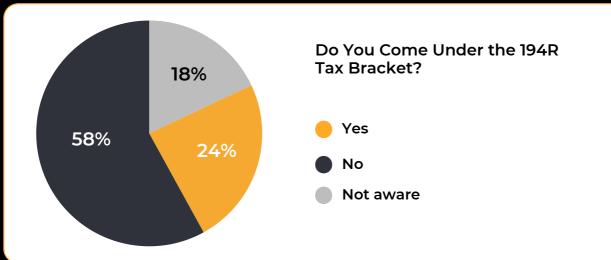
- A Retailer in Nashik

Mobile-first redemption is the future, with **94%** preferring platforms like WhatsApp for instant reward access.

TRANSPARENCY & TAX AWARENESS

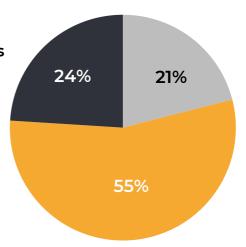




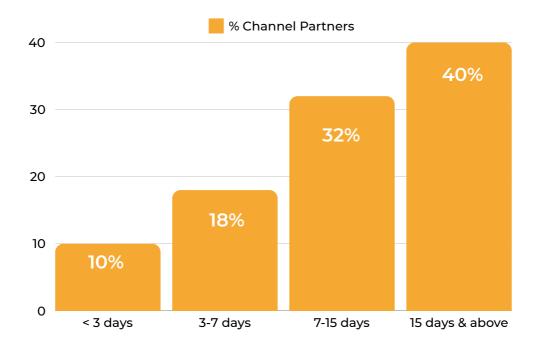


Among the 24% channel partners who falls under the TDS bracket prefer the followings

- Clear communication about TDS deduction
- Know upfront how much tax is being deducted
- TDS should be filed on time



Reward Delivery Timeline Satisfaction



Channel partners shows dissatisfaction based on the delivery time:

< 3 Days: Satisfied</p>
3-7 Days: Moderately dissatisfied

7-15 Days: Dissatisfaction > 15 Days: Highly dissatisfied

Why can't we receive the delivery notifications same like e-commerce portals when I order online.

- A Channel Partner in Gurgaon

Key Highlights

Trend

 75% of channel partners are dissatisfied with the delivery time of rewards, citing delays as the primary reason for their unhappiness.

Learning

 Brands must implement efficient delivery systems to ensure rewards are delivered within 3-5 days to maintain satisfaction.

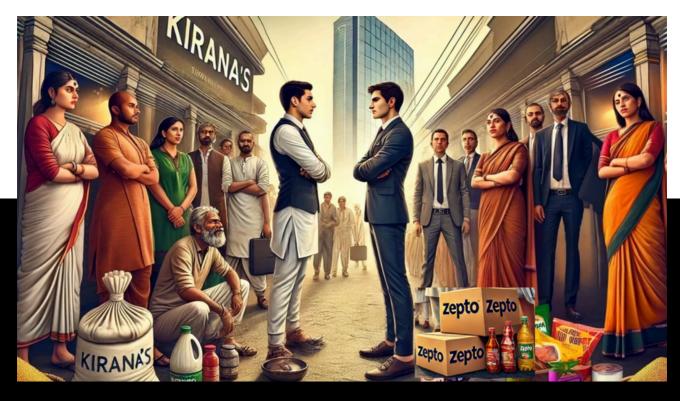


THE RISE OF QUICK COMMERCE

Are Kirana Stores at Risk?

THE FUTURE OF COEXISTENCE IN INDIAN RETAIL

India's retail sector is undergoing a rapid transformation with the rise of quick commerce (q-commerce) platforms like Blinkit, Zepto, and Swiggy Instamart. By 2025, these platforms are expected to see a 75% year-on-year growth, driven by their ability to deliver within 10 minutes and offer a wide range of products, which has fueled a major shift in consumer shopping habits, particularly in urban markets.



But the future of Indian retail isn't about replacement—it's about collaboration. By 2030, g-commerce and Kiranas will no longer compete but complement each other, forming a hybrid ecosystem where speed meets trust, and technology meets tradition.

The Indian retail industry is evolving beyond either-or choices—it's moving toward an interconnected model where local retailers, digital platforms, and logistics networks work in tandem to create a seamless shopping experience.



"In FMCG, channel loyalty is like a diet plan, retailers swear by it until a better offer comes along. Data shows that 70% of trade partners stick to a brand only until margins, schemes, or credit terms tip in someone else's favor. The real loyalty? It's in the invoice, not the intent."

Suraj Raina

Regional Customer Development Manager Kenvue

1. Blending the Best of Both Worlds

Imagine a future where your local kirana collaborates with a q-commerce platform to deliver your groceries within minutes, combining the speed of technology with the trust of a familiar face. These hybrid models will dominate 2025, as kiranas and qcommerce platforms work together to streamline inventory, share logistics, and bring convenience to even the smallest towns.

A 2. Personal Touch, **Enhanced by Technology**

While q-commerce promises us convenience, kiranas offer something deeper:

The ability to truly understand their customers. By 2025, both formats will lean on Al-powered insights to predict customer needs. whether suggesting your favorite brand of flour or offering personalized discounts that make you feel valued.

3. Trust Will Take Center Stage

In smaller towns and cities, relationships matter more than discounts. Kiranas, with their flexibility and ability to offer credit, will continue to hold an edge. Meanwhile, q-commerce platforms will have to prove their reliability by delivering consistent service, fair pricing, and a human touch—because in India, trust isn't earned overnight.



The next era of retail isn't about competition—it's about a smart. tech-enabled fusion of quickcommerce and traditional trade.

WHAT WILL DEFINE INDIAN RETAIL IN 2025?

4. Sustainability Will Be Non-Negotiable

locally-produced goods, both gthey'll not only appeal environmentally-conscious consumers but also contribute to a healthier planet.

5. Kiranas 2.0: A Tech-Driven Revolution

payment options. By embracing go-to choice for millions of families retail trends.

6. Regional Markets Will Steal the Spotlight

While metros are the current stronghold for q-commerce, the real than speed—they value affordability, trust, and products tailored to local tastes. Retailers and platforms that understand and adapt to these nuances will thrive.

THE FUTURE OF INDIAN RETAIL IS HYBRID

The retail revolution in India doesn't have to pit q-commerce against kiranas. Instead, 2025 will be be characterized by a hybrid model where q-commerce and Kirana stores coexist and collaborate. This model will leverage the strengths of both segments to create a more resilient and customer-centric retail ecosystem.

Imagine a world where q-commerce leverages the hyperlocal expertise of kiranas to reach the last mile, and kiranas use digital tools to offer unmatched convenience.



The coming decade will be defined by:

- Technology-driven Kirana stores competing with digital-first efficiency.
- Q-commerce optimizing logistics with hyperlocal fulfillment from Kiranas.
- Loyalty programs bridging the gap between physical and digital shopping.

For brands, the responsibility is clear: they must support both formats equally. Whether through fair pricing, exclusive incentives, or tailored products, brands need to build an ecosystem where everyone—customers, kiranas, and q-commerce platforms -wins.

As one industry expert aptly put it, "It's not about choosing between q-commerce or kiranas; it's about building a future where both thrive." In 2025, the power of Indian retail will lie in its diversity—speed, trust, technology, and tradition, all coming together to serve the unique needs of every consumer, everywhere.





"In the loyalty industry, 2025 is the year of connected ecosystems. Programs will no longer operate in isolation but will collaborate across brands, industries, and geographies to deliver value."

Shikhar Bhatnagar

Subject Matter Expert, Sales & GTM



AI & AR AMALGAMATION

IN CHANNEL LOYALTY PROGRAMS

A New Era of Engagement

AI AND AR REVOLUTIONIZING THE **FUTURE OF CHANNEL LOYALTY**



Channel loyalty programs are evolving, shifting from traditional point-based immersive systems smarter, to Artificial experiences powered by Intelligence (AI) and Augmented Reality (AR).

These technologies are reshaping engagement with dealers, distributors, and partners, creating impactful programs that build trust and loyalty.

Key Highlights

- Al Enhancing Loyalty **Programs**
- AR Elevating Channel Partner Engagement
- AI + AR: A Winning Combo
- Challenges in AI & AR Adoption



"Businesses benefit when engagement programs become rewarding relationships for both the brand and the participants. Brands must aim to leverage a deep understanding of partner behavior and their aspirations to create customer loyalty outcomes."

Peeyush Bachlaus

Chief Marketing Officer | BIRLA HIL Limited

AI EMPOWERING REWARDS

Dynamic Incentives

Tailors rewards for under-performing areas to boost channel partner engagement.

Personalized Training

Creates channel partner-specific learning modules with rewards for completion.

Predictive Sales Tools

Helps distributors and retailers forecast demand, ensuring they stock the right products at the right time.



AR ELEVATING EXPERIENCE



Realistic Product Demos

Showcases product features in real-world scenarios to aid sales.

Gamification for Partners

Drives participation through AR-based challenges like virtual treasure hunts with redeemable rewards.

AR-Driven Upselling

Showcase premium product ranges in a visually compelling encouraging wav. partners to push higher-value products.



"In today's competitive market, loyalty programs must harness the power of artificial intelligence to deliver personalized and engaging experiences. By leveraging Al-driven insights, brands can anticipate customer needs, foster deeper connections, and drive sustained loyalty."

Sachin Kumar Agarwal

Director Innovation Head (Gen AI) | PepsiCo

THE WINNING COMBO

When combined, Al and AR create seamless, impactful experiences that enhance partner loyalty.

Smart Promotions

Al identifies opportunities; AR creates engaging campaigns.

Real-Time Rewards

Partners scan products and earn loyalty points instantly.

Immersive Training

Al identifies knowledge gaps; AR delivers interactive learning solutions.

Rrahul Sethi Founder Metaverse911



"The future of loyalty programs lies their abilitv to combine personalization, technology, and purpose. Al and AR will transform loyalty into a deeply immersive and predictive experience."

A paint company used AR training and AI analytics to educate partners on product applications, rewarding them upon completion.

OVERCOMING CHALLENGES

High Costs

Significant investment needed for implementation.

Partner Training

Education is essential for effective adoption.

Data Security

Transparent and secure data practices build trust.

FUTURE OPPORTUNITIES

Enhanced Transparency

Real-time AI dashboards build trust by tracking progress.

Exclusive Experiences

AR-powered virtual tours and immersive brand engagements.

Sustainability Rewards

Use AI to incentivize eco-friendly practices with AR tools.



REWARDS DISTRIBUTION

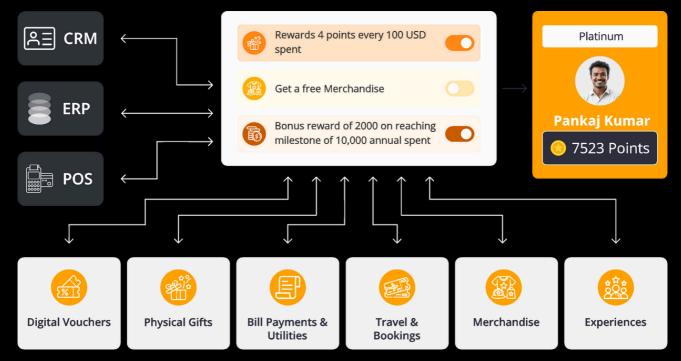
WITH API-DRIVEN LOYALTY SOLUTIONS

The New Age of Rewards Management

WHAT IS A REWARDS API?

A Rewards API is a programmable interface that connects loyalty platforms with external apps systems, businesses enabling to integrate, and distribute manage, rewards seamlessly. By eliminating the need for app-level changes, Rewards APIs make reward updates and management effortless, flexible, and scalable.







Sachin Gupta Partner LibGem Solutions

"Coupons drive instant gratification, but when integrated into loyalty programs, thev amplify engagements and create lasting value."

Managing a loyalty program's rewards catalog is one of the biggest operational challenges brands face today. Keeping up with changing market demands, integrating multiple suppliers, ensuring seamless reward redemption often require significant resources and manual effort.



KEY BENEFITS OF REWARDS API

 Simplified Rewards Management

Real-time reward catalog updates ensure loyalty programs remain relevant and engaging.

 Centralized Compliance & TDS Reporting

Automates deductions tax and generates instant compliance reports, ensuring adherence to Section 194R.

 Expanding Reward Utility for **Higher Engagement**

API-powered loyalty programs allow customers to redeem points for utility bills. mobile recharges. travel bookings, and retail purchases.

offering diverse **Programs** redemption options see 72% a increase in engagement.

ENHANCING TRANSPARENCY WITH AI INTEGRATION

Modern Rewards APIs integrate AIpowered crawlers that enhance pricing transparency and build trust:

- Real-Time Price Monitoring Al tracks market rates of rewards (e.g., gadgets, gift cards) and discrepancies.
- Customer Confidence Transparent pricing increased reward redemption by 12% for an FMCG brand.
- Fraud Prevention Al-driven checks ensure pricing accuracy, reducing manipulation risks and improving program credibility.



"In 2025, loyalty programs will be ecosystems, not silos. The integration of gamification, predictive AI, and seamless digital interfaces will redefine how customers and partners engage with brands."

Sunil Batta

Chief Business Officer Almonds Ai

OPERATIONAL IMPACT OF REWARDS APIS

Key Metric	Impact
Cost Efficiency	Reduces operational costs by 35% through process automation.
Time Savings	Speeds up catalog updates by 90% , eliminating delays.
Customer Support Load	Fewer queries on reward discrepancies cut customer service workload by 25% .
Customer Retention	Expanded reward choices improve retention rates by 60% YoY .



A GAME-CHANGER FOR 2025

With the rise of customer expectations, traditional loyalty systems fall short in adaptability and transparency. Rewards APIs solve this problem by:

- Automating reward distribution, making updates instant and scalable.
- Ensuring full compliance with built-in tax and reporting solutions.
- Enhancing engagement through diverse and practical redemption options.

By 2025, brands that adopt Rewards APIs will lead in loyalty innovation, setting new standards for transparency, efficiency, and engagement.

THE FUTURE OF LOYALTY

Integrating Rewards APIs into loyalty ecosystems helps businesses:

- Streamline reward catalog updates with minimal manual effort.
- Ensure compliance and reduce tax reporting complexities.
- · Deliver seamless, real-time, and engaging customer experiences.

In a market where customer loyalty is hard to earn and easy to lose, businesses that adopt Rewards APIs will lead the next wave of loyalty innovation. It's not just a technological shift—it's a strategic necessity for long-term success.



TAX TRANSPARENCY IN LOYALTY PROGRAMS

4 Effective Strategies for Brands to Navigate Section 194R



The Purpose

To plug-out the possibility of tax revenue leakages (tax evasions) in businesses or professions.

Introduced in 2023, Section 194R of the Income Tax Act requires the deduction of Tax Deducted at Source (TDS) on any benefit or perquisite exceeding ₹20,000 annually. This provision applies to both cash and non-cash rewards, encompassing gifts, trips, discounts, and incentives offered through loyalty programs. The aim is to enhance tax transparency and compliance, but it has introduced significant complexities for brands managing these programs.

For loyalty programs, where rewards are a key driver of engagement, the law has fundamentally altered the way brands structure benefits. While some have embraced compliance as an opportunity to innovate, others are grappling with the operational and financial challenges it brings.



"In the retail sector, loyalty programs must balance personalized experiences with compliance and transparency. By integrating real-time auditing and datadriven insights, brands can enhance trust, regulatory adherence, and deliver seamless rewards that drive long-term engagement."



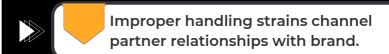
Mukul Jain

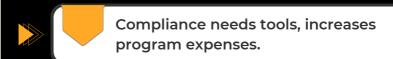
Chief Financial Officer | WHSmith India

CHALLENGES SEC. 194R BRINGS TO BRANDS











EXEMPTIONS

Individuals or Hindu **Undivided Families (HUFs)** are exempt from TDS requirements if

• Their total sales did not exceed Rs. 1 crore in business.

• Their total income did not exceed Rs. 50 lakh in profession in last financial year.

These challenges have pushed some brands toward questionable practices, exposing them to risks of non-compliance and reputational harm.

To skirt the ₹20,000 threshold, some brands divide high-value rewards across multiple accounts or misclassify benefits as reimbursements to bypass TDS. Others underreport reward values. such declaring international trips at significantly reduced costs.

Additionally, shifting the tax burden onto recipients-deducting TDS directly from rewards without consent—has strained relationships and eroded trust. While these tactics may offer short-term relief, they risk heavy penalties and reputational damage, undermining long-term loyalty efforts.



MASTERING COMPLIANCES

Automation

Deploy automated tools for TDS calculation, deduction, and reporting. These systems can issue Form 16A certificates and maintain trails. accurate audit reducing the administrative burden while building trust with partners.

Outcome

Enhanced efficiency and accuracy, with minimized operational overhead.

Centralized Reward Management

Brands must consolidate all rewards across departments and campaigns—into a unified platform to track benefits, manage exemptions, and calculate TDS accurately. A centralized system reduces errors, ensures compliance with the ₹20,000 threshold. and allows for seamless reporting.

"Managing loyalty rewards across multiple campaigns without a centralized system is a compliance nightmare. A unified platform ensures transparency, reduces errors, and simplifies tax calculations."



Ramdas Raiamani Director - Business Head Almonds Ai MENA Region

Outcome

Streamlined compliance processes and fewer disputes with recipients or tax authorities.

Redesign Reward Structures

Reimagine loyalty programs to include smaller. incremental rewards distributed over time rather than onetime high-value incentives. For instance, convert an annual ₹50,000 reward into quarterly vouchers worth ₹12.500.

Outcome

Compliant reward systems that retain engagement without breaching the ₹20,000 limit.





Wale Adeove-Famosa **CEO and Managing Director Primus Advertising Limited**

A loyal customer is not just a repeat buyer, but a lifelong advocate for vour brand. Businesses that prioritize loyalty reap the rewards of a devoted customer base and a reputation that endures. Loyalty is the glue that holds customers to a brand, even when the competition is fierce. Brands have need to continuously innovate in the area of Loyalty program and give their brand fresh breath and continued consumer confidence.

Transparent Communication

Combine clear. transparent communication with recipients about TDS implications and a consistent method for valuing non-monetary rewards. Ensure valuations are based on market benchmarks or vendor quotes, avoiding disputes while maintaining fairness.

Outcome

Stronger trust. partner resistance to compliance measures, and minimized valuation disputes.



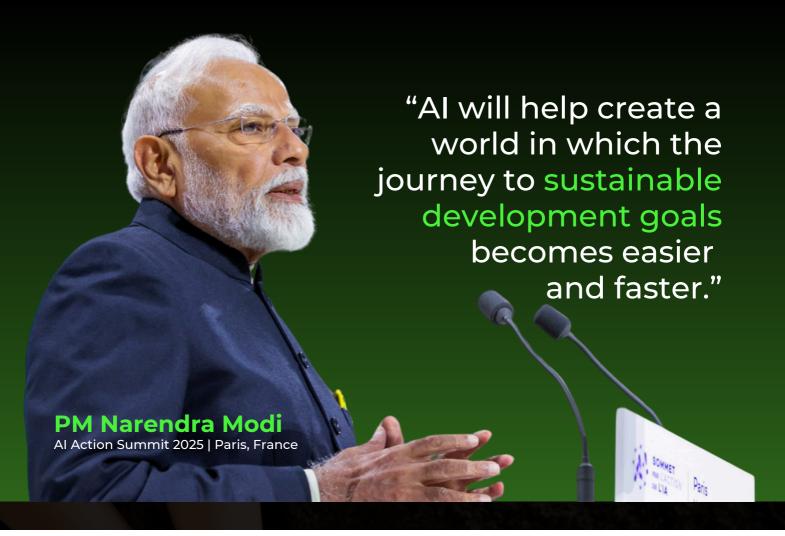






LOYALTY MEETS SUSTAINABILITY

Green Loyalty Programs[™]





LAUNCHED ON

World Environment Day, 2024

80 CRORE

Trees Planted Nationwide

Almonds Ai, in collaboration with Grow-Trees, empowers customers and channel partners to redeem loyalty points to plant trees. driving sustainability through rewards. This initiative resonates with PM Modi's 'Ek Ped Maa Ke Naam' campaign, which encourages citizens to plant trees in honour of their mothers. By integrating such green rewards into loyalty programs, Almonds Ai is fostering a culture of sustainability and social responsibility. Every point redeemed contributes to greener planet, a transforming loyalty into a powerful tool for environmental impact.



DID YOU KNOW?

The 128 Infantry Battalion and the Ecological Task Force of the Territorial Army recently set a World Record by planting over 500,000 saplings in just one hour sites in Jaisalmer, seven Rajasthan.



LiFE (Lifestyle for Environment) is an India-led movement promoting mindful resource use and sustainable choices in daily life, from what we consume to how we use energy and water. Introduced by the Prime Minister at COP26 in 2021 and launched in 2022, it inspires eco-friendly behavioral changes and builds a network of Pro-Planet People.

IMPACT

If 1 billion people adopt sustainable lifestyles, the planet will benefit significantly:



Billion kWh of Energy

can be saved by "Turning off engines at traffic lights"



Trillion Liters of Water

can be saved by "Closing taps when not in use"



Million Tonnes of Waste

can be saved by "Using cloth bags instead of plastic" from reaching landfills.



Million Tonnes of e-Waste

can be recovered by "Recycling gadgets properly"



Billion Tonnes of Food

can be saved by "Composting food waste" from ending up in landfills.

So far, 3.57 Crore people have participated in Mission LiFE activities.

OBJECTIVE

An India-led global mass movement to nudge individual and community action to protect and preserve the environment.

THREE PHASES OF **MISSION LIFE**

Each phase requires a fundamental shift in our approach towards sustainability.

- 1. Change in Demand
- 2. Change in Supply
- 3. Change in Policy



Rajat Mathur

Head - Consumer Mkt & Innovations Dabur India Limited

"The convergence of green technology and loyalty programs yields a powerful alignment of environmental responsibility and business growth. As businesses incorporate eco-friendly practices into their reward strategies, they cultivate deeper, values-driven relationships with their customers and channel partners, driving longterm loyalty and retention."





It is a forward-thinking initiative introduced by the Government of India to encourage sustainable practices and environmental stewardship. Established under the Environment Protection Act, 1986, it promotes voluntary activities that contribute to ecological conservation while providing tangible incentives.



Promote Sustainability

Encourage individuals, businesses, and organizations to participate in activities like tree plantation, afforestation, and conservation efforts.

Incentivize Action

Offer Green Credits as rewards for participating in eco-friendly activities, motivating widespread adoption of sustainable practices.





Enable Afforestation

Build an inventory of land suitable for afforestation to expand India's green cover.

"The rise of green loyalty programs is a testament to the evolving consumer mindset. By offering green credits for sustainable actions, brands are not just rewarding customers—they are cocreating a better future."



Dr. Shikha Dhawan Ex. Director Programs | Share India



A GENERATIONAL PERSPECTIVES

Sustainability engagement varies across generations, requiring tailored loyalty strategies to enhance impact and participation.



GEN ALPHA

Tomorrow's Decision Makers

Although not direct participants, Gen Alpha influences household decisions through eco-conscious values shaped by education and digital platforms.

Frends



parents express concern about the future environment for their children.



of parents consider children's eco-preferences.

Strategies

- Design campaigns targeting families, where parents and children can participate together.
- Offer rewards like digital books, videos, or interactive tools that teach sustainability concepts



GEN Z

Balancing Pragmatism with Purpose

They prefers eco-friendly rewards tied to financial savings or community benefits.

Trends



consumers consider sustainability a driving factor in their purchasing decisions.



willing to pay more for sustainable products.

Strategies

- Leverage social media platforms for sustainability challenges, encouraging Gen Z to share their eco-efforts online.
- Partner with local sustainability initiatives to offer participating in activities like clean-up drives or tree planting



MILLENNIALS

Purpose-Driven Advocates

They prioritize transparent, impactful programs that align with their values.



consider a company's social and environmental commitments when deciding where to work.



expect brands to actively engage in sustainability efforts.

Strategies

- Offer options for participants to choose how their rewards are used.
- Highlight the environmental and social impact of their participation.

ff Green Rewards

Eco-friendly incentives designed to align with customer's sustainability values, helping them make planet-positive choices. These rewards combine tangible benefits and meaningful contributions to support a greener future.



Drive Participation

Encourage active involvement in environmental initiatives.

Emotional Connections

Link rewards to tangible ecological impacts, fostering loyalty.

Brand Reputation

Position brands as sustainability leaders, aligning with ESG goals.

Green rewards turn loyalty programs into tools for environmental and brand success.



Preethi Nair ESG PRACTITIONER



SIMPLE GREEN REWARDS



Carbon Offset Contributions

Invest in programs that reduce carbon footprints, like renewable energy projects, or clean technology solutions.



Tree Plantation Initiatives

Redeem Points for planting trees, with participants receiving updates on their contributions.



Ajay Aggarwal Managing Director Action TESA

the panel industry, loyalty programs must integrate sustainability and innovation. With digital solutions like the TESA Connect app, brands can streamline offer real-time engagement, rewards, and enhance relationships channel with partners and influencers—transforming the way loyalty is built and sustained."



Sougat Chatterjee **Executive Director & CEO.** Abhay HealthTech Pvt. Ltd.

"Sustainability-driven technology transforms loyalty programs into instruments of positive change. Whether through green credits, recycling incentives, or renewable rewards, businesses are paving the way for a greener future."



Environmental Donations

Sponsor organizations dedicated to nature conservation, coral reef restoration, & the preservation of biodiversity.



Eco-Friendly Product

Sustainable items crafted with biodegradable packaging, organic materials, or recycled content.

FUTURE OF GREEN REWARDS

ELECTRIC MOBILITY REWARDS

Customers can redeem points for EV leasing, charging credits, or discounts on electric vehicles.

Impact

Encourages the adoption of ecofriendly transportation options, contributing to reduced carbon emissions and a more sustainable future.

SUSTAINABLE WORKSHOPS

Educational experience that focuses on teaching participants practical skills and knowledge to live more eco-consciously.

Impact

Foster a deeper understanding of sustainability and help build a community of eco-conscious individuals.

RECYCLING INCENTIVES

Points earned for verified recycling efforts, such as recycling e-waste or plastic.

Example

Earn points for every kilogram of plastic recycled.

SUSTAINABLE LIFESTYLE **SUBSCRIPTIONS**

Rewards for green services like composting or eco-friendly meal plans.

Impact

Encourages long-term ecoconscious habits in customers and partners.

GREEN LOYALTY **PROGRAM** CERTIFICATE

A tiered certification system that serves as a hallmark of trust and environmental responsibility for brand's loyalty program.

EMERALD

Basic commitment to sustainability.

VANGUARD

Strong sustainability practices across key areas.

STEWARD

Leading the way with significant environmental impact.

GREEN LOYALTY **PROGRAM**

CERTIFIED 2025 INDIA



Saurabh Agrawal

Chief Strategy Officer Varun Beverages Ltd. (VBL)

"Green rewards represent paradigm shift in loyalty programs, where consumers and businesses align on shared commitment to sustainability. Incentivizing ecoconscious behaviors with green credits builds brand loyalty and fosters a positive impact on the planet."

ROLE OF CERTIFICATION

India is rapidly shifting towards sustainability, driven by government policies, corporate ESG mandates, and increasing consumer awareness. A Green Loyalty Program Certification offers brands a strategic advantage by aligning their loyalty programs with sustainability, which can lead to higher customer engagement, regulatory benefits, and long-term business growth.

Enhanced Brand Reputation

Builds trust and loyalty by showcasing a commitment to sustainability.

Consumer Demand for Sustainability

Aligns with eco-conscious customers' values, attracting their preference.

- **Competitive Advantage** Differentiates the brand in the market, attracting like-minded partners.
- **Environmental Impact Reduction**

Reflects a brand's active efforts in reducing its carbon footprint and waste, contributing to a healthier planet

Improved Stakeholder Relations Stakeholders view as a mark of corporate integrity, improving relations and fostering loyalty.



Certificate of Compliance

000000 This is to certify that

GROWTH CLUB

of

Varun Beverages Limited

Has been assessed as meeting the requirement of the

GREEN LOYALTY PROGRAM

Date of Registration Date of First Audit Date of Re-certification



16th May 2024 15th May 2024 14th May 2025

This certificate is property of Tech Almond Solutions and remains valid subject to satisfactory surveillance audits.

GREEN LOYALTY PROGRAM - A CASE STUDY

FAB Rewards Programme







Worn Wear Program



Through its Worn Wear Program, Patagonia encourages customers to extend the life of their gear by offering repairs, trade-ins, and resales, fostering a more sustainable relationship between the brand and its customers.

Patagonia's Worn Wear program allows customers to trade in their used gear in exchange for credit toward new purchases, or to buy pre-owned items at a lower cost. This initiative aligns perfectly with Patagonia's mission of reducing waste and promoting a circular economy.

Worn Wear® allows you to trade in and buy used Patagonia® gear.

85% of clothing ends up in landfills or gets incinerated.* One of the best things we can do for the planet is keep stuff in use longer and reduce our overall consumption. That means buying less, repairing more and trading in gear when you no longer need it.

Circular Economy Insights reports that **30%** of Patagonia customers have participated in the Worn Wear program, highlighting its success in creating a more sustainable customer experience.

Patagonia offers free or low-cost repairs for damaged gear, ensuring that items remain functional for years. In a world where fast fashion dominates, this approach resonates with environmentally conscious customers.

Sustainability Trends found that of **25%** Patagonia's customers specifically chose the brand because of its repair services.

By promoting sustainability through Worn Wear, Patagonia strengthens customer engagement, offering them a way to reduce their environmental impact while staying loyal to the brand.





TOP CHANNEL LOYALTY PROGRAMS IN INDIA

Redefining Channel Engagement with Loyalty Programs

Jio-bp RewardMeter

Jio-bp RewardMeter is India's first driver-focused loyalty program that rewards truck drivers, and other commercial vehicle drivers (buses, tempos) who fuel up at Jio-bp stations. The RewardMeter program is available across more than 1,800 Jio-bp fuel pumps, covering a large geographic area and ensuring widespread participation.

How it works:

- Drivers earn points for every liter of diesel purchased at Jio-bp fuel stations.
- Points can be redeemed instantly for various rewards: mobile recharges, gift vouchers, and even product deliveries right to their location.
- Regardless of the total fill or fleet size, every driver earns 15 points for every liter of diesel purchased.



This program was also mentioned by Shri Mukesh Ambani at the Reliance's 47th Annual general Meeting for its innovative approach to channel loyalty.



Pepsico Growth Club

The Pepsico Growth Club nurtures its channel ecosystem by incentivizing channel partners for achieving sales targets and participating in promotional activities. The program aims to create a competitive yet collaborative environment for partners.

How it works:

• Partners earn rewards for meeting sales milestones and completing training modules.



- Rewards include exclusive benefits like marketing support, travel vouchers, and gadgets.
- A dedicated app provides performance insights and tracks progress.

This program enhanced sales performance in key territories.

SAMPARK Program By Havells



The SAMPARK Loyalty Program by Havells is exclusively designed for channel partners to build a stronger relationship and reward their loyalty. Through this program, partners channel earn reward points for purchasing specified Havells products, which can be redeemed for a variety of attractive benefits.

The program is fully digital, managed through the Havells SAMPARK App, where users can register, accumulate points by scanning product QR codes, and track their rewards. Redemption is seamless—simply log in to the app, check your points, and request a direct bank transfer or other rewards. SAMPARK enhances partner engagement, making loyalty rewarding and hassle-free.

TESA CONNECT

TESA Connect by Action TESA empowers its channel partners, dealers, distributors, and retailers with rewards and recognition for their loyalty and contribution to the brand. The program allows partners to accumulate points for every product purchase, which can be redeemed for gifts, vouchers, or trips.

How it works:

- This program is driven by the scan to earn process mechanism.
- QR Coupons are allocated at every touch points digitally.
- Points are awarded for every QR scan based on the value and product category.
- The app provides real-time tracking of points and rewards catalogs.



This program has driven a substantial growth in dealer engagements since its launch.

CERA StarPlumber

CERA StarPlumber Program celebrates the contribution of plumbers by rewarding them for recommending and installing CERA products. The program also offers training sessions to enhance their skills.

How it works:

- Plumbers earn points on every purchase made from CERA authorized dealers and retailers.
- Points can be redeemed for cash rewards, tools, or vouchers.
- Regular training sessions provide technical expertise and industry updates.



Over 50,000 plumbers have enrolled, making it one of the most successful loyalty programs in the industry.



JK Cement Samridhi

JK Cement Samridhi fosters long-term partnerships by rewarding dealers for their longstanding relationship and providing them with a platform to grow their business. The program aligns rewards with sales milestones, offering tiered benefits.

How it works:

- Channel **Partners** can earn points for every bag of cement sold.
- Exclusive rewards (international trips, luxury goods, and digital vouchers.
- · Users can track their points and rewards via the Samridhi mobile app.

Exclusive Read for Sales Team

Aarambh Program by Godrej

Pioneering Women in Sales at GCPL - Godrej Consumer Products Limited (GCPL) is redefining sales with Aarambh, a program designed to hire, train, and integrate women into Level 1 sales roles. Traditionally male-dominated, sales often present barriers for women. Aarambh addresses this with open-source hiring from edtech, e-commerce, and non-sales FMCG sectors, focusing on fresh MBA graduates and lateral talent.

With personalized onboarding, women-friendly territories, and leadershipfocused training, Aarambh is reshaping the future. Out of 450+ applications, seven candidates have been selected, proving that women belong in sales. At GCPL, the future of sales is inclusive, diverse, and led by talent.

"Loyalty programs in 2025 are all about hyper-personalization." Al and machine learning enable brands to anticipate customer needs and create experiences that are not just relevant but irresistible."

Neelima Burra

Chief Strategy and Transformation Officer Luminous Power Technologies (P) Ltd



INTERESTING READS





Secrets to Insanely Lucrative B₂B Customer Loyalty Programs and Channel Partner Engagements.





The Future of Loyalty Programs: Insights from the channel partner research and survey



Can Loyalty Programs Make or Break Retail Success in the Post-Cookie World?







Five Eye-Opening Reasons: Why Frequent Fliers Are Turning Away from Loyalty Programs?



CRAFTING RELIABLE CLOUD INFRASTRUCTURE

For Your Loyalty Initiatives









Five Proven Ways to Drive Customer **Engagement & Repeat Business**





15 Benefits of Loyalty Programs for Businesses in India









Maximizing Engagement with Travel Rewards in Loyalty Programs





GREEN LOYALTY INSIGHTS



Sustainable Customer **Behavior** through Actionable Insights



One Resolution, Many Rewards: Can Loyalty Programs Save the Planet?





Plant Your Points, Grow Your Impact: Adopt A Green Loyalty Program









How Circular Economy is Redefining **Loyalty Programs**





Carbon Offsetting as a Loyalty Reward: An Innovative Approach









WE'RE HUMBLED





GPAI SUMMIT 2023

Almonds Ai's bagged the Gold Award at the prestigious E4M RedCarpet Awards 2024



Best Product Launch



Almonds Ai has received a Silver Award on PepsiCo's Gatorade project for 'Best Product Launch' the prestigious E4M at RedCarpet **Experiential** Marketing Awards 2024.







Best B2B Online Event

Almonds' VIRTEX wins another award for Gatorade Launch Arena at the BW Applause **Experiential Marketing Awards** 2024 in the 'Best B2B Virtual Event - Product Launch' category.

Best Reward Program



The innovative TESA Connect by Action TESA has been recognised as a winner at the prestigious BW Applause Experiential Marketing Awards 2024 in the 'Best Reward/ Incentive Program' category.













Shri Mukesh Ambani mentions the Jio-bp RewardMeter Program in front of millions of shareholders at Reliance Industries Limited's 47th AGM 2024.



Global Loyalty Conclave & Awards

Almond Ai received multiple awards for its groundbreaking loyalty programs, leveraging AI, personalization, and sustainability to enhance customer and partner engagement. Their innovative strategies set new standards and delivered exceptional results.











Thank You ...

Loyalty programs succeed when ROI is measurable, combining engagement metrics, sales uplift, and retention data to demonstrate value.

The Indian loyalty and rewards sector is evolving rapidly, with brands increasingly relying on channel partners to drive distribution and revenue growth. This presents a remarkable opportunity for companies to rethink and optimize their loyalty and engagement strategies, ensuring they meet the aspirations of their partners in this dynamic market.

We are proud to present the Channel Loyalty Report 2025, a comprehensive report on India's channel loyalty ecosystem. This year's report not only highlights emerging trends and partner expectations but also emphasizes the critical role of sustainability in loyalty programs. By integrating eco-conscious practices, brands have the unique opportunity to align loyalty strategies with a greater purpose—creating value for both their partners and the planet.

We thank our collaborators—industry experts, advisors, our dedicated research team, and the 8,000+ channel partners nationwide who participated in our surveys. Their insights have helped us build a report that captures the pulse of the loyalty landscape and offers actionable strategies for future success.

The loyalty landscape will increasingly revolve around sustainability, innovation, and shared values. At Almonds Ai, we believe the future of loyalty lies in partnerships that empower, reward, and inspire. We hope this report serves as a roadmap for brands to create meaningful, sustainable, and future-ready engagement strategies that benefit all stakeholders.

Happier Channel Partners, Healthier Bottom Line.



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A Full-Stack Channel Partners Engagement, **Education, Loyalty and Rewards Ecosystem**

6.8M +

CHANNEL

4.8B+

ENGAGEMENT DELIVERED

100+

THIRD PARTY **INTEGRATIONS** 5000+

REWARD OPTIONS



3.4M

Retailers



1.5M

Drivers



600K

Chemists



340K

Electricians



142K

Painters



134K

Carpenters



130K

Agri-Influencers



32K+



Hair Dressers



80K+ Architects

94K

Mechanics

Dive into actionable loyalty insights



GREEN LOYALTY INSIGHTS





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